



## 4 Base of the Future I: peacekeeping missions in the city – design for legacy

Malkit Shoshan (Founder of the architectural think tank FAST. The Foundation for Achieving Seamless Territory)

Joel van der Beek (Economist, Director Econovision)

Erella Grassiani (Anthropologist, University of Amsterdam)

Puck van Dijk (Philosophical Moderator)

Floris Alkemade (Chief Government Architect, Chairman of the Board of Government Advisors)

Debra Solomon (Founder of Urbanahoeve, social design lab for urban agriculture)

Erwin Marx (Senior Staff Officer for Infrastructure & EP at Directorate of Operations)

Renilda Steeghs (Ambassador for Cultural Cooperation, Dutch Ministry of Foreign Affairs)

### **Which key themes and trends were discussed?**

- How to integrate local community needs into the needs of the military base to improve peace-making efforts.

### **Which challenges and issues were identified?**

- How to solve the time gap: referring to combining all different perspectives in practice.
- Anthropological view: how to combine local and 'Western' perspectives? First, cooperate with the locals. Second: who are the locals? What are their views, ideas, feelings and so on? Understand them in all different ways.

**What were possible solutions offered?**

- Combine all different kinds of expertise. This is a theoretical solution; in practice, it appears that we have not yet reached this stage.
- Broaden the 3D-perspective: defence, diplomacy, and development.

**Best practices/lessons learned**

- Tailor projects: initiate a (design) process to tailor (Western) ambitions and interventions to local context (J.W. Petersen).
- Make a concrete link between Western ambitions and local reality.

**Which recommendations/ideas emerged during the sessions?**

- Integration of a wide range of sectors, both governmental and non-governmental, when planning a mission. This to create unified goals and positive outcomes for all actors involved (e.g. local communities, military, government).
- Tailor-made approach: by taking into account the local level, perspective, ideas, wishes and culture.
- Be aware of your impact abroad. Be aware of possible (negative) influence in the surrounding area. Merely being present will influence the population one way or another.

**Quotes**

- From a designer perspective: 'If you have a hammer, every problem looks like a nail'. (Floris Alkemade)
- Use bases as food for the next generation. (Floris Alkemade)
- Conflicts cannot be solved in isolation. (Malkit Shoshan)
- Crises have a circular effect that needs to be taken into account. (Malkit Shoshan)

For more information on the system dynamics diagram  
and other deliverables, please visit [www.ffc2017.org](http://www.ffc2017.org)



Future Force  
Conference  
2017

# Final Report

## Future Force Conference 2017

From partnerships to ecosystems:  
combining our efforts for a more secure world

February 9 & 10, 2017, The Hague.

# Table of Contents

Foreword by  
General Tom  
Middendorp

P **7**

Facts & figures  
about FFC2017

P **9**

Impressions  
and reports

P **15**

Base of the Future

P **29**

Breakout sessions  
Future Force  
Conference 2017

P **37**

Appendix 1: The  
Defence Ecosystem

P **89**

Appendix 2:  
Participants  
of the Future Force  
Experience

P **91**

Organized by:



In cooperation with:



Organizing Partners:

---





---

Directorate of Communications and Media Centre, Ministry of Defence.  
In cooperation with *The Hague* Centre for Strategic Studies.  
Translation Service, Defence Language Centre

[www.ffc2017.org](http://www.ffc2017.org)

---